



# HSBC HOLDINGS PLC

12 March 2026

## Notification of Transactions by Persons Discharging Managerial Responsibilities (“PDMRs”)

Deferred awards (the “Awards”), Long Term Incentive awards (the “LTI Awards”) and Buyout awards in ordinary shares of US\$0.50 each (the “Shares”) in HSBC Holdings plc (the “Company”) vested on 10 March 2026.

Shares were sold to cover withholding tax over 10 and 11 March 2026 at a volume weighted average price of £12.796142.

### 1. Annual Incentive awards (Performance Year 2018)

Awards of Shares in the Company were granted in 2019 as a part of variable pay for the performance year ended 31 December 2018.

On 10 March 2026, tranches of the Awards granted in 2019 vested and the following transactions took place in London:

Name	Total number of Shares vested	Number of Shares sold
Pam Kaur	18,655	8,768

Pam Kaur is required to retain a number of Shares equivalent in value to those that vested under the Awards (net of tax liabilities) for twelve months from the original vesting date.

### 2. Annual Incentive awards (Performance Year 2019)

Awards of Shares in the Company were granted in 2020 as a part of variable pay for the performance year ended 31 December 2019.

On 10 March 2026, tranches of the Awards granted in 2020 vested and the following transactions took place in London:

Name	Total number of Shares vested	Number of Shares sold
Georges Elhedery	29,532	13,881
Pam Kaur	19,635	9,229
Barry O’Byrne	15,152	1,698

Georges Elhedery and Pam Kaur are required to retain a number of Shares equivalent in value to those that vested under the Awards (net of tax liabilities) for twelve months from the original vesting date.

### 3. Annual Incentive awards (Performance Year 2020)

Awards of Shares in the Company were granted in 2021 as a part of variable pay for the performance year ended 31 December 2020.

On 10 March 2026, tranches of the Awards granted in 2021 vested and the following transactions took place in London:

<b>Name</b>	<b>Total number of Shares vested</b>	<b>Number of Shares sold</b>
Georges Elhedery	61,104	28,718
Pam Kaur	42,388	19,922
Richard Blackburn	11,800	5,546
David Liao	18,753	-
Barry O'Byrne	27,714	1,099
Michael Roberts	46,879	23,932
Suzanna White	8,792	3,944

Georges Elhedery and Pam Kaur are required to retain a number of Shares equivalent in value to those that vested under the Awards (net of tax liabilities) for twelve months from the original vesting date.

#### **4. Annual Incentive awards (Performance Year 2021)**

Awards of Shares in the Company were granted in 2022 as a part of variable pay for the performance year ended 31 December 2021.

On 10 March 2026, tranches of the Awards granted in 2022 vested and the following transactions took place in London:

<b>Name</b>	<b>Total number of Shares vested</b>	<b>Number of Shares sold</b>
Georges Elhedery	54,632	25,677
Pam Kaur	42,108	19,791
Richard Blackburn	11,711	5,505
David Liao	27,591	-
Barry O'Byrne	25,908	-
Michael Roberts	43,415	22,164
Surendra Rosha	27,591	4,415
Suzanna White	12,542	5,643

Georges Elhedery, Pam Kaur and Surendra Rosha are required to retain a number of Shares equivalent in value to those that vested under the Awards (net of tax liabilities) for twelve months from the original vesting date.

#### **5. Annual Incentive awards (Performance Year 2022)**

Awards of Shares in the Company were granted in 2023 as a part of variable pay for the performance year ended 31 December 2022.

On 10 March 2026, tranches of the Awards granted in 2023 vested and the following transactions took place in London:

<b>Name</b>	<b>Total number of Shares vested</b>	<b>Number of Shares sold</b>
Pam Kaur	13,168	6,189
Richard Blackburn	10,245	4,815

David Liao	9,763	-
Barry O'Byrne	11,015	-
Michael Roberts	19,640	10,026
Surendra Rosha	9,763	1,562
Suzanna White	12,743	5,761

Pam Kaur and Surendra Rosha are required to retain a number of Shares equivalent in value to those that vested under the Awards (net of tax liabilities) for twelve months from the original vesting date.

## 6. Long Term Incentive awards (2022 to 2024 performance period)

LTI Awards were granted in 2022, with a three-year forward-looking performance period commencing on 1 January 2022 and ending on 31 December 2024. The performance outcome of 75% was determined based on an assessment by the Group Remuneration Committee of performance against financial and non-financial measures, as detailed in the Directors' Remuneration Report in the Annual Report and Accounts 2024. Shares vest in five equal annual instalments which commenced from March 2025. Georges Elhedery, Pam Kaur and Surendra Rosha are required to retain a number of Shares equivalent in value to those that vested under the LTI Awards (net of tax liabilities) for twelve months from the original vesting date. Tranches of the LTI Awards granted in 2022 vested and the following transactions took place in London:

Name	LTI Award lapsed	Total number of Shares vested	Number of Shares sold
Georges Elhedery	44,798	33,597	15,791
Pam Kaur	33,616	25,211	11,850
David Liao	26,170	19,627	-
Barry O'Byrne	23,861	17,895	-
Michael Roberts	39,030	29,271	14,943
Surendra Rosha	26,170	19,627	3,141

## 7. Long Term Incentive awards (2023 to 2025 performance period)

LTI Awards were granted in 2023, with a three-year forward-looking performance period commencing on 1 January 2023 and ending on 31 December 2025. The performance outcome of 45.19% was determined based on an assessment by the Group Remuneration Committee of performance against financial and non-financial measures, as detailed in the Directors' Remuneration Report in the Annual Report and Accounts 2025. Shares will vest in five equal annual instalments from March 2026. Georges Elhedery, Pam Kaur and Surendra Rosha are required to retain a number of Shares equivalent in value to those that vested under the LTI Awards (net of tax liabilities) for twelve months from the original vesting. Tranches of the LTI Awards granted in 2023 vested and the following transactions took place in London:

Name	LTI Award lapsed	Total number of Shares vested	Number of Shares sold
Georges Elhedery	137,833	22,728	10,682
Pam Kaur	80,239	13,230	6,218
David Liao	65,992	10,881	-
Barry O'Byrne	66,396	10,948	-
Michael Roberts	111,951	18,460	9,424
Surendra Rosha	65,992	10,881	1,741

## 8. Buyout Awards

Buyout awards of Shares that were granted to Stuart Riley on 8 May 2024, as a result of his HSBC appointment, vested. The following transactions took place in London:

Name	Total number of Shares vested	Number of Shares sold
Stuart Riley <sup>1</sup>	254,677	119,699

<sup>1</sup> The third tranche of the 8 May 2024 Buyout Award. A six-month retention period will apply.

For the purpose of the below disclosures, the value of the awards which vested on 10 March 2026 has been calculated using the closing Share price of the Company on the London Stock Exchange on 9 March 2026 of £12.51.

The following disclosures are made in accordance with the UK version of the EU Market Abuse Regulation 596/2014.

1 - Details of the person discharging managerial responsibilities / person closely associated					
Name of natural person		Georges Elhedery			
2 - Reason for the notification					
Position/status		Group Chief Executive			
Initial notification/amendment		Initial Notification			
3 - Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor					
Full name of the entity		HSBC Holdings plc			
Legal Entity Identifier code		MLU0ZO3ML4LN2LL2TL39			
4 - Details of the transaction(s)					
Transaction(s) summary table					
Date of Transaction	Financial Instrument	Identification Code	Place of Transaction		Currency
2026-03-10	Ordinary shares of US\$0.50 each	GB0005405286	London Stock Exchange, Main Market (XLON)		GBP – British Pound
Nature of Transaction: Vestings under the HSBC Share Plan 2011			Price	Volume	Total
			£12.51	201,593	£2,521,928.43
<b>Aggregated</b>			<b>£12.51</b>	<b>201,593</b>	<b>£2,521,928.43</b>

Date of Transaction	Financial Instrument	Identification Code	Place of Transaction	Currency	
2026-03-10	Ordinary shares of US\$0.50 each	GB0005405286	London Stock Exchange, Main Market (XLON)	GBP – British Pound	
<b>Nature of Transaction:</b>			<b>Price</b>	<b>Volume</b>	<b>Total</b>
Lapse of Long Term Incentive awards			£0	182,631	£0
<b>Aggregated</b>			<b>£0</b>	<b>182,631</b>	<b>£0</b>

Date of Transaction	Financial Instrument	Identification Code	Place of Transaction	Currency	
2026-03-11	Ordinary shares of US\$0.50 each	GB0005405286	London Stock Exchange, Main Market (XLON)	GBP – British Pound	
<b>Nature of Transaction:</b>			<b>Price</b>	<b>Volume</b>	<b>Total</b>
Disposal			£12.80	94,749	£1,212,421.66
<b>Aggregated</b>			<b>£12.796</b>	<b>94,749</b>	<b>£1,212,421.66</b>

**1 - Details of the person discharging managerial responsibilities / person closely associated**

Name of natural person Pam Kaur

**2 - Reason for the notification**

Position/status Group Chief Financial Officer

Initial notification/amendment Initial Notification

**3 - Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor**

Full name of the entity HSBC Holdings plc

Legal Entity Identifier code MLU0ZO3ML4LN2LL2TL39

**4 - Details of the transaction(s)**

**Transaction(s) summary table**

Date of Transaction	Financial Instrument	Identification Code	Place of Transaction	Currency	
2026-03-10	Ordinary shares of US\$0.50 each	GB0005405286	London Stock Exchange, Main Market (XLON)	GBP – British Pound	
<b>Nature of Transaction:</b>			<b>Price</b>	<b>Volume</b>	<b>Total</b>

Vestings under the HSBC Share Plan 2011				
		£12.51	174,395	£2,181,681.45
	<b>Aggregated</b>	<b>£12.51</b>	<b>174,395</b>	<b>£2,181,681.45</b>

Date of Transaction	Financial Instrument	Identification Code	Place of Transaction		Currency
2026-03-10	Ordinary shares of US\$0.50 each	GB0005405286	London Stock Exchange, Main Market (XLON)		GBP – British Pound
<b>Nature of Transaction:</b>			<b>Price</b>	<b>Volume</b>	<b>Total</b>
Lapse of Long Term Incentive awards					
			£0	113,855	£0
<b>Aggregated</b>			<b>£0</b>	<b>113,855</b>	<b>£0</b>

Date of Transaction	Financial Instrument	Identification Code	Place of Transaction		Currency
2026-03-11	Ordinary shares of US\$0.50 each	GB0005405286	London Stock Exchange, Main Market (XLON)		GBP – British Pound
<b>Nature of Transaction:</b>			<b>Price</b>	<b>Volume</b>	<b>Total</b>
Disposal					
			£12.80	81,967	£1,048,861.37
<b>Aggregated</b>			<b>£12.796</b>	<b>81,967</b>	<b>£1,048,861.37</b>

**1 - Details of the person discharging managerial responsibilities / person closely associated**

**Name of natural person** Richard Blackburn

**2 - Reason for the notification**

**Position/status** Group Chief Risk and Compliance Officer

**Initial notification/amendment** Initial Notification

**3 - Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor**

**Full name of the entity** HSBC Holdings plc

**Legal Entity Identifier code** MLU0ZO3ML4LN2LL2TL39

**4 - Details of the transaction(s)**

**Transaction(s) summary table**

Date of Transaction	Financial Instrument	Identification Code	Place of Transaction		Currency
2026-03-10	Ordinary shares of US\$0.50 each	GB0005405286	London Stock Exchange, Main Market (XLON)		GBP – British Pound
<b>Nature of Transaction:</b>			<b>Price</b>	<b>Volume</b>	<b>Total</b>
Vestings under the HSBC Share Plan 2011			£12.51	33,756	£422,287.56
<b>Aggregated</b>			<b>£12.51</b>	<b>33,756</b>	<b>£422,287.56</b>

Date of Transaction	Financial Instrument	Identification Code	Place of Transaction		Currency
2026-03-11	Ordinary shares of US\$0.50 each	GB0005405286	London Stock Exchange, Main Market (XLON)		GBP – British Pound
<b>Nature of Transaction:</b>			<b>Price</b>	<b>Volume</b>	<b>Total</b>
Disposal			£12.80	15,866	£203,023.59
<b>Aggregated</b>			<b>£12.796</b>	<b>15,866</b>	<b>£203,023.59</b>

**1 - Details of the person discharging managerial responsibilities / person closely associated**

**Name of natural person** David Liao

**2 - Reason for the notification**

**Position/status** Co-Chief Executive, Asia and Middle East

**Initial notification/amendment** Initial Notification

**3 - Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor**

**Full name of the entity** HSBC Holdings plc

**Legal Entity Identifier code** MLU0ZO3ML4LN2LL2TL39

**4 - Details of the transaction(s)**

**Transaction(s) summary table**

Date of Transaction	Financial Instrument	Identification Code	Place of Transaction		Currency
2026-03-10	Ordinary shares of	GB0005405286	London Stock Exchange, Main Market (XLON)		GBP – British Pound

	US\$0.50 each			
<b>Nature of Transaction:</b>			<b>Price</b>	<b>Volume</b>
Vestings under the HSBC Share Plan 2011				<b>Total</b>
			£12.51	86,615
		<b>Aggregated</b>	<b>£12.51</b>	<b>86,615</b>
				<b>£1,083,553.65</b>

Date of Transaction	Financial Instrument	Identification Code	Place of Transaction	Currency
2026-03-10	Ordinary shares of US\$0.50 each	GB0005405286	London Stock Exchange, Main Market (XLON)	GBP – British Pound
<b>Nature of Transaction:</b>			<b>Price</b>	<b>Volume</b>
Lapse of Long Term Incentive awards				<b>Total</b>
			£0	92,162
			<b>£0</b>	<b>92,162</b>
				<b>£0</b>

**1 - Details of the person discharging managerial responsibilities / person closely associated**

**Name of natural person** Barry O'Byrne

**2 - Reason for the notification**

**Position/status** Chief Executive, International Wealth and Premier Banking

**Initial notification/amendment** Initial Notification

**3 - Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor**

**Full name of the entity** HSBC Holdings plc

**Legal Entity Identifier code** MLU0ZO3ML4LN2LL2TL39

**4 - Details of the transaction(s)**

**Transaction(s) summary table**

Date of Transaction	Financial Instrument	Identification Code	Place of Transaction	Currency
2026-03-10	Ordinary shares of US\$0.50 each	GB0005405286	London Stock Exchange, Main Market (XLON)	GBP – British Pound
<b>Nature of Transaction:</b>			<b>Price</b>	<b>Volume</b>
				<b>Total</b>

Vestings under the HSBC Share Plan 2011				
		£12.51	108,632	£1,358,986.32
	<b>Aggregated</b>	<b>£12.51</b>	<b>108,632</b>	<b>£1,358,986.32</b>

Date of Transaction	Financial Instrument	Identification Code	Place of Transaction		Currency
2026-03-10	Ordinary shares of US\$0.50 each	GB0005405286	London Stock Exchange, Main Market (XLON)		GBP – British Pound
<b>Nature of Transaction:</b>			<b>Price</b>	<b>Volume</b>	<b>Total</b>
Lapse of Long Term Incentive awards			£0	90,257	£0
<b>Aggregated</b>			<b>£0</b>	<b>90,257</b>	<b>£0</b>

Date of Transaction	Financial Instrument	Identification Code	Place of Transaction		Currency
2026-03-11	Ordinary shares of US\$0.50 each	GB0005405286	London Stock Exchange, Main Market (XLON)		GBP – British Pound
<b>Nature of Transaction:</b>			<b>Price</b>	<b>Volume</b>	<b>Total</b>
Disposal			£12.80	2,797	£35,790.81
<b>Aggregated</b>			<b>£12.796</b>	<b>2,797</b>	<b>£35,790.81</b>

**1 - Details of the person discharging managerial responsibilities / person closely associated**

**Name of natural person** Stuart Riley

**2 - Reason for the notification**

**Position/status** Group Chief Information Officer

**Initial notification/amendment** Initial Notification

**3 - Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor**

**Full name of the entity** HSBC Holdings plc

**Legal Entity Identifier code** MLU0ZO3ML4LN2LL2TL39

**4 - Details of the transaction(s)**

**Transaction(s) summary table**

Date of Transaction	Financial Instrument	Identification Code	Place of Transaction	Currency	
2026-03-10	Ordinary shares of US\$0.50 each	GB0005405286	London Stock Exchange, Main Market (XLON)	GBP – British Pound	
<b>Nature of Transaction:</b> Vestings under the HSBC Share Plan 2011			<b>Price</b>	<b>Volume</b>	<b>Total</b>
			£12.51	254,677	£3,186,009.27
<b>Aggregated</b>			<b>£12.51</b>	<b>254,677</b>	<b>£3,186,009.27</b>

Date of Transaction	Financial Instrument	Identification Code	Place of Transaction	Currency	
2026-03-11	Ordinary shares of US\$0.50 each	GB0005405286	London Stock Exchange, Main Market (XLON)	GBP – British Pound	
<b>Nature of Transaction:</b> Disposal			<b>Price</b>	<b>Volume</b>	<b>Total</b>
			£12.80	119,699	£1,531,685.40
<b>Aggregated</b>			<b>£12.796</b>	<b>119,699</b>	<b>£1,531,685.40</b>

#### 1 - Details of the person discharging managerial responsibilities / person closely associated

**Name of natural person** Michael Roberts

#### 2 - Reason for the notification

**Position/status** Chief Executive, HSBC Bank plc and Corporate and Institutional Banking

**Initial notification/amendment** Initial Notification

#### 3 - Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor

**Full name of the entity** HSBC Holdings plc

**Legal Entity Identifier code** MLU0ZO3ML4LN2LL2TL39

#### 4 - Details of the transaction(s)

##### Transaction(s) summary table

Date of Transaction	Financial Instrument	Identification Code	Place of Transaction	Currency
2026-03-10	Ordinary shares of	GB0005405286	London Stock Exchange, Main Market (XLON)	GBP – British Pound

	US\$0.50 each			
<b>Nature of Transaction:</b>			<b>Price</b>	<b>Volume</b>
Vestings under the HSBC Share Plan 2011				<b>Total</b>
			£12.51	157,665
		<b>Aggregated</b>	<b>£12.51</b>	<b>157,665</b>
				<b>£1,972,389.15</b>

Date of Transaction	Financial Instrument	Identification Code	Place of Transaction	Currency
2026-03-10	Ordinary shares of US\$0.50 each	GB0005405286	London Stock Exchange, Main Market (XLON)	GBP – British Pound
<b>Nature of Transaction:</b>			<b>Price</b>	<b>Volume</b>
Lapse of Long Term Incentive awards				<b>Total</b>
			£0	150,981
		<b>Aggregated</b>	<b>£0</b>	<b>150,981</b>
				<b>£0</b>

Date of Transaction	Financial Instrument	Identification Code	Place of Transaction	Currency
2026-03-11	Ordinary shares of US\$0.50 each	GB0005405286	London Stock Exchange, Main Market (XLON)	GBP – British Pound
<b>Nature of Transaction:</b>			<b>Price</b>	<b>Volume</b>
Disposal				<b>Total</b>
			£12.80	80,489
		<b>Aggregated</b>	<b>£12.796</b>	<b>80,489</b>
				<b>£1,029,948.67</b>

**1 - Details of the person discharging managerial responsibilities / person closely associated**

**Name of natural person** Surendra Roshia

**2 - Reason for the notification**

**Position/status** Co-Chief Executive, Asia and Middle East

**Initial notification/amendment** Initial Notification

**3 - Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor**

**Full name of the entity** HSBC Holdings plc

**Legal Entity Identifier code** MLU0ZO3ML4LN2LL2TL39

**4 - Details of the transaction(s)**

Transaction(s) summary table

Date of Transaction	Financial Instrument	Identification Code	Place of Transaction	Currency	
2026-03-10	Ordinary shares of US\$0.50 each	GB0005405286	London Stock Exchange, Main Market (XLON)	GBP – British Pound	
<b>Nature of Transaction:</b>			<b>Price</b>	<b>Volume</b>	<b>Total</b>
Vestings under the HSBC Share Plan 2011			£12.51	67,862	£848,953.62
<b>Aggregated</b>			<b>£12.51</b>	<b>67,862</b>	<b>£848,953.62</b>

Date of Transaction	Financial Instrument	Identification Code	Place of Transaction	Currency	
2026-03-10	Ordinary shares of US\$0.50 each	GB0005405286	London Stock Exchange, Main Market (XLON)	GBP – British Pound	
<b>Nature of Transaction:</b>			<b>Price</b>	<b>Volume</b>	<b>Total</b>
Lapse of Long Term Incentive awards			£0	92,162	£0
<b>Aggregated</b>			<b>£0</b>	<b>92,162</b>	<b>£0</b>

Date of Transaction	Financial Instrument	Identification Code	Place of Transaction	Currency	
2026-03-11	Ordinary shares of US\$0.50 each	GB0005405286	London Stock Exchange, Main Market (XLON)	GBP – British Pound	
<b>Nature of Transaction:</b>			<b>Price</b>	<b>Volume</b>	<b>Total</b>
Disposal			£12.80	10,859	£138,953.31
<b>Aggregated</b>			<b>£12.796</b>	<b>10,859</b>	<b>£138,953.31</b>

**1 - Details of the person discharging managerial responsibilities / person closely associated**

**Name of natural person** Suzanna White

**2 - Reason for the notification**

**Position/status** Group Chief Operating Officer

**Initial notification/amendment** Initial Notification

**3 - Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor**

**Full name of the entity**

HSBC Holdings plc

**Legal Entity Identifier code**

MLU0ZO3ML4LN2LL2TL39

**4 - Details of the transaction(s)**

**Transaction(s) summary table**

<b>Date of Transaction</b>	<b>Financial Instrument</b>	<b>Identification Code</b>	<b>Place of Transaction</b>		<b>Currency</b>
2026-03-10	Ordinary shares of US\$0.50 each	GB0005405286	London Stock Exchange, Main Market (XLON)		GBP – British Pound
<b>Nature of Transaction:</b>			<b>Price</b>	<b>Volume</b>	<b>Total</b>
Vestings under the HSBC Share Plan 2011					
			£12.51	34,077	£426,303.27
<b>Aggregated</b>			<b>£12.51</b>	<b>34,077</b>	<b>£426,303.27</b>

<b>Date of Transaction</b>	<b>Financial Instrument</b>	<b>Identification Code</b>	<b>Place of Transaction</b>		<b>Currency</b>
2026-03-11	Ordinary shares of US\$0.50 each	GB0005405286	London Stock Exchange, Main Market (XLON)		GBP – British Pound
<b>Nature of Transaction:</b>			<b>Price</b>	<b>Volume</b>	<b>Total</b>
Disposal					
			£12.80	15,348	£196,395.19
<b>Aggregated</b>			<b>£12.796</b>	<b>15,348</b>	<b>£196,395.19</b>

For any queries related to this notification, please contact:

Lee Davis  
Corporate Governance & Secretariat  
shareholderquestions@hsbc.com